

MUNICIPAL YEAR 2017/2018 REPORT NO. 63

MEETING TITLE AND DATE:

Cabinet
18th October 2017

Agenda – Part: 1

Item: No 7

Subject: Revenue Monitoring Report
2017/18: August 2017

Wards: ALL

Key Decision No: 4545

REPORT OF:

Executive Director of Finance,
Resources & Customer Services

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1. EXECUTIVE SUMMARY

- 1.1 This report sets out the Council's revenue budget monitoring position based on information to the end of August 2017. The report forecasts an outturn position of £5.6m overspend for 2017/18. This represents an adverse movement in reported forecast of £0.5m as compared to the position reported on in July.

2. RECOMMENDATIONS

Cabinet is recommended to note:

- 2.1 The £5.6m overspend revenue outturn projection.
- 2.2 That Cabinet Members will continue to work with Executive Directors to implement action plans to reduce the forecast overspend in 2017/18.
- 2.3 The mitigating actions proposed to date by Executive Directors of overspending departments as set out in Appendix A.

3. BACKGROUND

- 3.1. The Council's revenue expenditure against budget is monitored by regular monitoring reports to the Executive Management Team and Cabinet. These reports provide a snapshot of the revenue position for each Department and for the Council as a whole, and provide details of any projected additional budget pressures and risks, or any significant underspends.
- 3.2. The Revenue Monitoring Report is a result of the monthly monitoring process carried out by Departments, which is based on the following principles to ensure accuracy, transparency and consistency:
- Risk assessments, to enable greater emphasis to be placed on high-risk budgets throughout the year.
 - Comparisons between expenditure to date, current budgets and profiles.
 - Expenditure is predicted to the year-end, taking account of seasonal fluctuations and other determinants of demand.
 - The 'Key Drivers' that affect, particularly, the high-risk budgets are monitored and reported to Department Management Teams.
 - Action plans to deal with any areas that are predicting or experiencing problems staying within agreed budgets are produced.
- 3.3. This report provides information on the main budget variances and their causes that are affecting the Council across all departments. Although a full budget monitor is carried out each month, variations in this report are limited to +/- variances of £50,000 or over in order to provide a greater strategic focus.
- 3.4. A summary overview of financial performance is outlined below in Table 1. The intention of this is to provide the key highlight messages in a "dashboard" style summary. It is designed to capture the key messages across the Council's main financial areas, namely:
1. Income and expenditure;
 2. Balance sheet (liquidity, debtor/creditor management, investments and use of balances); and
 3. Cash flow forecasting and management.

Table 1: Summary performance overview

Area of review	Key highlights	Risk Rating		
		May	July	Aug
Income and Expenditure position	<ul style="list-style-type: none"> Year-end variances of £5.6m overspend have been forecast to date in relation to General Fund net controllable expenditure. Departments are developing actions to mitigate the pressure to offset identified pressures. 	Amber	Amber	Amber
	<ul style="list-style-type: none"> Budget profiling across all departmental budgets will continue to be applied in order to better reflect predicted net spending patterns throughout the year. 	Green	Green	Green
	<ul style="list-style-type: none"> The HRA is projecting a £0.178m overspend at year-end outturn against budget. 	Green	Green	Green
Balance Sheet	<ul style="list-style-type: none"> The current profile of cash investments continues to be in accordance with the Council's approved strategy for prioritising security of funds over rate of return. 	Green	Green	Green
	<ul style="list-style-type: none"> The outturn projection for General Fund balances will meet the Council's Medium Term Financial Strategy target based on the use of uncommitted reserves to meet one-off overspends in 2017/18. 	Green	Green	Green
Cash flow	<ul style="list-style-type: none"> The Council's cash balances and cashflow forecast for the year (including borrowing) will ensure sufficient funds are available to cover planned capital and revenue commitments when they fall due. 	Green	Green	Green
	<ul style="list-style-type: none"> Interest receipts forecast for the year are on target with budget. 	Green	Green	Green

4.0 August 2017 Monitoring – General Fund

- 4.1 Each of the departments has generated a list of the variances which are contributing to the projected outturn figures. Cabinet Members and Executive Directors are expected to manage their budgets in year and contain any forecast overspends by implementing offsetting savings measures. All Executive Directors reporting overspends are working on mitigating actions for the current year and where pressures are ongoing these are also being worked up as part of the MTFP.
- 4.2 Below is a summary of the projected outturn variances broken down between departments:

Table 2: Forecast Projected Departmental Outturn Variances

<u>August 2017</u>	Net Controllable Budget						
	Original Budget	Approved Changes	Approved Budget	Projected Outturn	August Variation	July Variation	Change in Variation
Department	£000s	£000s	£000s	£000s	£000s	£000s	
Chief Executive	4,016	5,168	9,184	9,149	(35)	(6)	(29)
Regeneration & Environment	23,678	(2,649)	21,029	20,161	(868)	(745)	(123)
Finance, Resources & Customer Services	45,923	(1,146)	44,777	45,398	621	637	(16)
Health, Housing and Adult Social Care	72,133	2,590	74,723	75,817	1,094	762	332
Education and Children's Services	40,670	327	40,997	44,307	3,310	2,951	359
Total Department Budgets	186,420	4,290	190,710	194,832	4,122	3,599	523
Contribution from reserves	0	0	0	0	0	0	0
Corporate Items	47,673	(3,962)	43,711	43,211	(500)	(500)	0
Corporate Items: Enfield 2017	(5,668)	(328)	(5,996)	(3,996)	2,000	2,000	0
Government Funding	(114,256)	0	(114,256)	(114,256)	0	0	0
Council Tax Requirement	114,169	0	114,169	119,791	5,622	5,099	523

- 4.3 Further management actions have been identified that will improve the departmental position and aim to reduce the variance to zero.
- 4.4 If there is still a variance at the year-end it will need to be met from a contribution from the council's general balances, though it is intended to keep this as low as possible and which will be replenished in subsequent years.

5. DEPARTMENTAL MONITORING INFORMATION – BUDGET PRESSURES & MITIGATING ACTIONS

5.1. Chief Executive's Department (Appendix A1)

This department is reporting a favorable of £0.04m variance to budget for August, details of which are provided in Appendix A1.

5.2. Regeneration & Environment (Appendix A2)

The department is forecasting a favorable variance of £0.868m; explanations for variances over £50k are detailed in Appendix A2.

5.3. Finance, Resources & Customer Services (Appendix A3)

FRCS are forecasting an overspend position of £0.621m in 2017/18, details of which are provided in Appendix A3.

5.4. Health, Housing & Adult Social Care (Appendix A4)

The Adult Social Care position has improved but is still forecast to be an £0.7m overspend with key assumptions within the forecast based on projected activity and year to year trends. The monitor includes assumptions regarding the additional Social Care funding allocated by Central Government in the Spring budget pending agreement with the Clinical Commissioning Group and sign off at the Health & Well Being Board. It has notionally been applied to a mix of increased demand and price pressures, ensuring stability in the market and reducing pressure on the NHS through supporting more people to be discharged from

hospital when they are ready. Included within the forecasted overspend are savings from previous years within Care Purchasing, £2.7m and Transport £234k which are assessed as unachievable in current market conditions. Each of the Adult Social Care services have developed and are implementing recovery plans in order to mitigate the forecast overspend. In future years there is an increased budget pressures due to demographic pressures, provider cost pressures and a growing demand for social care services.

The Housing General Fund budget is forecasting an overspend of £0.4m. This is as a result of delays in the decommissioning of Housing Related Support schemes that were planned as part of the Medium Term Financial Strategy.

5.5. Children's Services (Appendix A5)

The department is forecasting a £3.3m overspend, which represents an adverse movement in forecast outturn of £0.4m from the July position with details provided in Appendix A5. This is predominantly due to savings planned in the Medium Term Financial Strategy now being forecast as unachievable.

5.6. Corporate Items (Including Contingency & Contingent Items) General Fund

The Council maintains a general contingency of £1.0m which is currently unallocated and the forecast reflects that £0.5m across contingency and treasury management budgets will be available to offset the departmental overspends.

The £2.0m represents savings still to be achieved across departments via the Councils challenging transformation programme.

5.7. Schools Budgets (Appendix A6)

These variations do not form part of the General Fund position but are reported for information in Appendix A6.

6. HOUSING REVENUE ACCOUNT (HRA) – Nil Variance

6.1 The HRA projection for August shows an overspend of £178k.

Block security (£65k) and overtime costs for Neighbourhood Managers/Officers and Caretakers (£28k) has resulted in an overspend of £93k.

The planned budgets have been re-allocated to reflect increased costs in health and safety works following the Grenfell Tower tragedy. The responsive repairs budget is currently forecasting an underspend but changes to responsive priorities could mean that this is reduced; close monitoring of this budget is being completed. The overall overspend in the repairs budget is £67k.

A reduction of £18k in garage rental income due to an increase in the void rate, estimates 55% compared to an actual void rate of 61%.

Since the tragic events at Grenfell Tower fire safety checks/works on all residential high rise blocks has taken place. The estimated costs to the HRA in 17-18 are £1.3m.

7. ACHIEVEMENT OF SAVINGS

- 7.1 The 2017/18 Budget Report included new savings and the achievement of increased income totaling £13.4m to be made in 2017/18. A new risk based approach has been implemented to improve the in year monitoring of savings, where the delivery of each saving is given a risk rating from one to ten.

8. ALTERNATIVE OPTIONS CONSIDERED

Not applicable to this report.

9. REASONS FOR RECOMMENDATIONS

To ensure that Members are aware of the projected budgetary position, including all major budget pressures and underspends which have contributed to the present monthly position and that are likely to affect the final outturn.

10. COMMENTS OF THE EXECUTIVE DIRECTOR OF FINANCE, RESOURCES & CUSTOMER SERVICES AND OTHER DEPARTMENTS

10.1 Financial Implications

As the Section 151 Officer, the Executive Director of Finance, Resources & Customer Services is required to keep under review the financial position of the Authority. The monthly revenue monitoring is a key part of this review process. If required, measures will be put in place to address any risks identified through the monitoring process and to contain expenditure within approved budgets. There is further work to be done to ensure a budget can be set within available resources.

10.2 Legal Implications

The Council has a statutory duty to arrange for the proper administration of its financial affairs and a fiduciary duty to taxpayers with regards to its use of and accounting for public monies. This report assists in the discharge of those duties.

10.3 Property Implications

Not applicable in this report.

11. KEY RISKS

There are a number of general risks to the Council being able to match expenditure with resources this financial year and over the Medium Term Financial Plan:-

- Achievement of challenging savings targets.
- Brexit and the state of the UK economy - which impacts on the Council's ability to raise income from fees and charges and on the provision for bad debt.
- Impact of the fall in the pound on inflation and pay
- Demand-led Service Pressures e.g. Adult Social Care, Child Protection etc.
- Potential adjustments which may arise from the audit of various Grant Claims.
- Movement in interest rates.

Risks associated with specific Services are mentioned elsewhere in this report.

12. IMPACT ON COUNCIL PRIORITIES

- 12.1 Fairness for All – The recommendations in the report fully accord with this Council priority.
- 12.2 Growth and Sustainability – The recommendations in the report fully accord with this Council priority.
- 12.3 Strong Communities – The recommendations in the report fully accord with this Council priority.

13. QUALITIES IMPACT IMPLICATIONS

The Council is committed to Fairness for All to apply throughout all work and decisions made. The Council serves the whole borough fairly, tackling inequality through the provision of excellent services for all, targeted to meet the needs of each area. The Council will listen to and understand the needs of all its communities.

The Council does not discriminate on grounds of age, colour, disability, ethnic origin, gender, HIV status, immigration status, marital status, social or economic status, nationality or national origins, race, faith, religious beliefs, responsibility for dependants, sexual orientation, gender identity, pregnancy and maternity, trade union membership or unrelated criminal conviction. The Council will promote equality of access and opportunity for those in our community who suffer from unfair treatment on any of these grounds including those disadvantaged through multiple forms of discrimination.

Financial monitoring is important in ensuring resources are used to deliver equitable services to all members of the community.

14. PERFORMANCE MANAGEMENT IMPLICATIONS

The report considers the financial impact of changes arising from reduced funding. The projections and future pressures on the budget are viewed with due consideration of financial management and the most efficient use of resources.

15. HEALTH AND SAFETY IMPLICATIONS

Not applicable in this report.

16. HR IMPLICATIONS

Not applicable in this report.

17. PUBLIC HEALTH IMPLICATIONS

Not applicable in this report.

Appendix A1

Chief Executive	Budget Variation August 2017 (£'000)
The department is currently projecting a saving of £200k achieved by controls imposed on discretionary spend.	(200)
Legal Services - Overspend within this service area is due to staffing cost pressures (£43k) together with an income target for land charges (£146k) that is no longer achievable.	189
The department is forecasting other minor variances totalling 25k	(25)
Chief Executive Total	(35)

Appendix A2

Regeneration and Environment	Budget Variation July 2017 (£'000)
Director Of Operational Services: £75k favourable variance; this is due to a vacant post (Director of Operational Services).	(75)
Morson Road Depot: £110k Adverse Variance; this is mainly due to the additional cost of security guards. The additional security guards will be reduced back to its normal levels as at Sep 2017; as the automated security measures are fully operational now.	110
Street Lighting: £50k adverse variance; due to the estimated cost of festive lighting.	50
Parking: £505k favourable variance; this is mainly due to the efficiencies achieved in the Parking Contract £225 (£300k Full Year Effect) + temporary increase in receipts from Parking measures introduced to control the flow of traffic across the Borough, plus other minor efficiencies.	(505)
Traffic & Transportation: £70k favourable variance; this is due to additional salary recharges to capital schemes, plus increased income from Temporary Traffic Orders.	(70)
Client and Strategy: £101k favourable variance; this is mainly due to income overachievements from Parks Assets and BIFFA contract efficiencies.	(101)
Cemeteries Operations: £113k favourable variance; Cemeteries early overachievement of income for 2018/19.	(113)
Commercial Waste Services: £175k favourable variance; this is due to early overachievement of additional income generated from a successful marketing of the commercial waste services.	(175)
Neighbourhood Regeneration Services: £200k favourable variance; this is mainly due to underspend in the revenue cost of consultancy, advertising and publications plus salary recharges to capital projects (MW and Ponders End Project and other schemes).	(200)
Parks Traveller Incursions: £300k adverse variance; this is a budget pressure due to the Parks traveller incursion costs.	300
Plus Other Minor Variances: Minor variances under £50k - adding up to £89k.	(89)
Regeneration and Environment Total:	(868)

Finance, Resources & Customer Services	

Property Services Facilities Management (-£214k) There is a shortfall in the rental income for Marsh House, delays in the renting out of space within the Civic Centre and further rental shortfalls across other Council properties. These are offset by underspends in salaries and a rates rebate to be received due to a revaluation of the Civic Centre resulting in an overall saving within Facilities Management. Further revaluations are expected but the outcome of which can't yet be determined. Strategic Property Services (+£1,041k) This is predominantly due to the increased delays in achieving the anticipated Bund income for 2017/18.	827
Other Items - most notably Former Employees cost centre with an underspend of £80k.	(205)
Use of reserves and other control measures	0
Finance, Resources & Customer Services Total	621

Mitigating actions being taken to reduce overspend position - FRCS	
Further revaluation of rates values is underway and outcome will be reported in future monitors.	

Appendix A4

Health, Housing and Adult Social Care	August £000's
Adult Social Care	
The monitor includes £5.7m of additional Social Care funding from Central Government allocated to Enfield announced in the Spring Budget. There are unrealised savings from previous years within Care Purchasing, £2.7m and Transport £234k which adds to the pressure within the Service. Key assumptions within the forecast are based on projected activity and year to year trends. In future years there is an increased budget pressures due to demographic pressures, provider cost pressures and a growing demand for social care services.	
Strategy & Resources - These Services include, transport, grants to voluntary originations, Safe Guarding and Service Development.	0
Mental Health - The service is currently projecting an overspend for the year on care packages.	82
Learning Disabilities - The service continues to project an overspend position as a result of managing demand led services. Substantial savings have been made in year however, demand for services continues to rise as a result of demographics and Ordinary Residence clients. Not included in the monitor are additional risks of £1m for Ordinary Residence.	123
Older People and Physical Disabilities (the Customer Pathway) - The service is projecting care purchasing overspends due to demand led services, especially within residential. Substantial savings have been made in year however, demand for services continues to rise as a result of demographics. Additional Better Care Fund of £4.6m is applied to this Service	460
Client income at Bridgewood House.	0
Public Health Grant The Departmental forecast also includes ring fenced Public Health Grant. Public Health grant allocated in 2017/18 is now £17.2m, this reflects a reduction in grant of £436k, and increased allocation to other Corporate Public Health services. There is also additional reductions of the grant of £886k planned over the next three years. There is a risk that demand led sexual health services could result in additional pressures.	0
Other control measures-	
Adult Social Care & Public Health	665

Housing-General Fund	August £000's
Homelessness and Temporary Accommodation. - There is on-going mitigation work being carried out looking at cost avoidance schemes which will manage both service demand and costs of all forms of temporary accommodation. This however, area of spend remains volatile and the underlying pressure due to the increased volume of homelessness still remains.	(868)
Housing Related Support. - There are savings in 2017/18 of £2.0m to be achieved from Housing Related Support. The forecast overspend is as a result of delayed decommissioning and recommissioning of Housing Related Support Contracts. It is anticipated that the full year effects of these savings will be achieved for 2018/19. Part of this variance is offset by a forecast underspend in homelessness and temporary accommodation. Work continues in the decommissioning/recommissioning preventative housing related support services in order to mitigate the current forecast pressure.	1,297
Housing-General Fund	429

Mitigating actions being taken to reduce overspend position - HHASC	
Reviewing personal budgets	
Recommissioning the VCS to provide more integrated & outcome focused early intervention support	
Decommissioning/recommissioning preventative housing related support services	
Delivering an LATC to deliver commercially viable (what were in-house run) services	
Implementation of new supported living framework for LD services with improved quality framework and vfm (with same being developed for MH services)	
Development of new Positive Behaviour Support model in LD services to deliver improved outcomes and reduced support costs	
Development of strategic commissioning and procurement of residential/nursing services across the NCL area to reduce costs	
Ongoing review programme to target high cost placements to deliver against outcomes in different ways/reduce personal budgets)	
Development of a Personal Assistant market to provide more responsive, personalised support for people at home and improved vfm	
Further integration of services including establishment of integrated locality teams to prevent hospitalisation	
Further expansion of the enablement service to reduce the number of people both in community and from hospital needing ongoing support	

Children's Services	Budget Variation Aug 2017 (£'000)
Catering - the Catering Service is projected to be on budget. The service has incurred additional salary costs of £230k due to pay award and overhead increases and Corporate Finance have confirmed that additional funding will only be provided for the London Living Allowance element of this increase. The service has offset these additional costs by reductions in labour, food and R&M costs.	0
SEN Transport is currently anticipating an overspend of approximately £1.5m this year. Number of Clients: 747 (July-747)	1,500
Traded Services: £230k of the additional £500k traded service income target for 17/18 is projected not to be achieved due to contraction of school budgets.	230
No Recourse to Public Funds (NRPF): In 2016-17 there was an overspend of over £1m. Based on information currently available this budget is projecting an overspend of £426k, having received a growth in the 2017-18 budget of £560k. The work of an anti-fraud officer as well as an immigration officer are expected to contain the overspend within this area which will be closely monitored over the course of the year. Number of Families (supported financially): 92. New-0. Left-0. (July-92)	426
Adoption/SG Allowances: This area has seen a special guardianship budget growth of £60k in 2017-18 but is projecting an overspend of £546k. Allowances carried forward from previous years account for £252k of overspend with the remainder primarily due to the new SGO cases. The projection reflects the new allowance rates that apply. This budget area presents a high risk of overspending further. Number of Clients Adoption: 72. New-0. Left-0. (July- 72) Number of Clients SGO: 168. New-4. Left-1. (July-165)	546
Leaving Care - Client Costs The Leaving Care client costs budget is projecting an overspend of £453k which is a similar level to 2016-17. The LAC service are continuing to review the most expensive support packages and exploring alternative or new options for service provision for these clients where possible. There are potentially further pressures on this budget with changes in the Children's & Social Work Act introducing increased expectations requiring all Leaving Care clients up to 25 years old being funded in future. Number of Clients: 239. New-0. Left-0. (July-239)	452
Youth & Family Support Service - A reported overspend of £50k which is mostly driven by emergency sheltered accommodation for young people. Number of clients: 34. New referrals: 7. Closed cases: 8. In supported accommodation: 11. In foster placement: 1. Remained at home: 23.	50
Other minor variations	106
Children's Services Total	3,310

Mitigating actions being taken to reduce overspend position - Children's Services	
<u>Families with No Recourse to Public Funds:</u>	
· Enhanced assessment processes involving fraud and legal officers at an early stage.	
· More consistent application of policies and procedures	
· Better monitoring/performance management.	
· Liaise with Home Office for new resource to speed up decision-making processes.	
· Review of cohort to ensure eligibility.	
· Social worker now located in Housing Services to ensure a corporate response.	
· Better use of website to clarify expected service.	
<u>Looked After Children's (LAC) Placements:</u>	
· Resolute focus on helping families to care for their children.	
· Reshaping the offer for targeted and preventative interventions.	
· Best value through regional commissioning arrangements.	
· Opportunities for invest to save initiatives.	
· Develop services through DfE and DCLG grants.	
<u>Reduction in Number in Care:</u>	
· Further improvements in support to family in order to prevent family breakdown aimed at increasing family resilience to further reduce family breakdown.	
· The DfE funding that was just for one year has been well managed and will allow for the maintenance of this service until March 2017. This will allow more resource to be focussed on preventing family breakdown.	
· Troubled Families funding is being well targeted at the most needy families in a timely manner to reduce risk of family breakdown.	
· Reduction in UASC being accommodated. The London UASC protocol has been renegotiated and there is now a national UASC protocol and both aim for a fairer distribution of UASC. As a result no UASC arriving in Enfield will stay for more than a few weeks before being transferred to national scheme and Enfield will no longer take permanent responsibility for new arrivals in the next few months.	
· Where it is in their best interests, families are being supported to move from the borough and have a fresh start in other areas of the country. 9 families, including 24 children, have moved this year giving a potential saving of at least £0.5million per annum.	
· Consistent decision making about admissions to care.	
· Review of the accommodation service for 16/17 year olds to ensure fewer of these young people enter care by increasing family mediation services.	
<u>Reduction in the cost of care provision/increased efficiency in system:</u>	
· Improved, faster, foster carer recruitment process to increasing the quality and quantity of in house foster carers available to reduce the use of more expensive agency placements. Ernst and Young estimate that agency foster care costs £100 per week more than in house even when all hidden costs of in house are accounted for.	
· Reviewing our foster care allowances to ensure we remain competitive	
· More assessments of foster carers being undertaken by independent assessors to speed up process.	
· Restructuring of the fostering service to reduce management costs.	
· Better use of joint funding for placements with health via the complex issues panel.	
· Commissioned research into the increase in referrals.	
<u>Home School Travel Assistance for Eligible Children and Young People (SEN Transport) :</u>	
A major cross-departmental project led by Children's Services is underway to review all policies and processes related to travel assistance. Savings will be delivered as a result of the following actions:	
· Review of council travel assistance policy so that it is fully compliant with new SEND legislation and less likely to be challenged.	
· Improved consultation and engagement with parents.	
· New online access to information and application process.	
· Regular review of eligibility and mode of appropriate travel assistance.	
· Establishment of new Travel Brokerage Service for parents that offers different modes of travel assistance and no automatic assumption of directly provided transport.	
· New routing software to ensure more efficient use of resources.	
· Ensuring the most efficient, effective and economical option is used.	
· Better monitoring and improved IT system that allows individual financial tracking for each child.	
· New procurement exercise underway for external transport providers.	
· Review of terms and conditions and training for Drivers and Personal Assistants.	
· Closer working with schools to identify children capable of developing independent travel.	
· New approaches to Council provided transport e.g. communal pickup/drop off points, walking buses.	

Schools Budget (Dedicated Schools Grant)	Budget Variation Aug 2017 (£'000)
Behaviour Support Service - projecting an underspend due to staff vacancies in primary and secondary provision. A recruitment drive is underway.	(123)
Assistant Director Education - underspend reflects shortened contract for consultants	(65)
Enfield Special Schools - place funding for 30 additional places at West Lea School wef Sept 2017	175
Exceptional Needs Funding - transitional support fund allocated to schools with highest losses resulting from new methodology (£400k) and estimated termly increases for additional EHCPs (£400k)	800
Mainstream Tuition - projected forecast is based on current students plus a 10% contingency for new or changed placements. Changes this month included 10 leavers, 9 starters and 3 increased placement costs	41
OLA Special Schools - The projected forecast is based on current students plus 10% contingency for new or changed placements. Changes this month include 10 leavers, 9 starters and 3 increased placement costs	498
Independent Day At this early stage of the cycle, the projected forecast is based on current students plus 10% contingency for new or changed placements. Changes this month reflects 16 new starters, 17 rate increases and 5 pupils receiving additional 1:1 support	2,482
Independent Residential. At this early stage of the cycle, the projected forecast is based on current complex care students plus a 10% contingency to allow for new or changed placements and for confirmation of health and social care contributions. Changes this month reflect 1 starter and 1 leaver	37
Parent Support Service - a reduction in DSG funding is the main reason for the projected overspend which cannot be contained in advance of a restructure of the Parent Support Service.	60
Children with Learning Disabilities - projected to be on budget. £30k to be used to fund Early Years Key Worker responsibilities in respect of pre-school children with SEND that are carried out through Cheviots including supporting families with CwD to complete on line school applications for DLA and integration support into pre-school settings.	0
Total Variation – Schools Budget	3,905

Schools Budget Risks	
There continues to be a significant ongoing pressure in the Schools Budget in relation to SEN. The process for monitoring the costs of pupils in outborough provision is being refined to ensure that projections are as accurate as possible and that the contributions from Health are agreed and confirmed. There are plans to expand Enfield special schools and increase other in borough provision for which plans are still being finalised and costed. The termly increase in costs of additional Education, Health and Care Plans for pupils in mainstream schools has been estimated and will be adjusted as actual costs are assessed.	